

Investor and media presentation . November 19, 2024 Acquisition of Jiangsu Huanyu Group

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Acquisition of Jiangsu Huanyu Group At a glance

Agreement signed on November 19, 2024, to acquire a majority shareholding of 70% in Jiangsu Huanyu Group for **Takeover of Jiangsu** around CHF 75 million (excluding cash and cash equivalents and debt) Huanyu Group Option to acquire the remaining 30% of the shares in 2028 Transaction expected to close in March 2025 following regulatory clearance Revenue of roughly CHF 130 million in 2023 for Jiangsu Huanyu Group with a positive contribution to the profitability of Autoneum **Milestone in** Completing Autoneum's broad customer portfolio with major Chinese vehicle manufacturers implementation of Significant current revenue with strategically important and growing customers like BYD, BAIC and GAC Autoneum's new strategy Supporting Autoneum's strategic initiative to grow with Chinese vehicle manufacturers and in Asia Securing access to heavy-duty truck market Expanding footprint to booming automotive hubs Anhui und Shaanxi in China Major step in Autoneum's growth strategy targeting revenue up to CHF 3 billion and a 20% share in Group revenue of **Business Group Asia** Purchase price financed from existing funds, including unused committed credit lines Financing No major impact on net debt / EBITDA No equity increase foreseen

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Acquisition of Jiangsu Huanyu Group

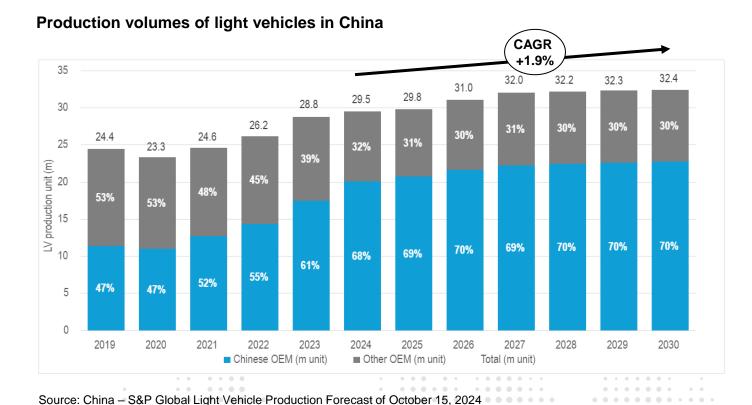


Autoneum accelerates on execution of Level UP strategy



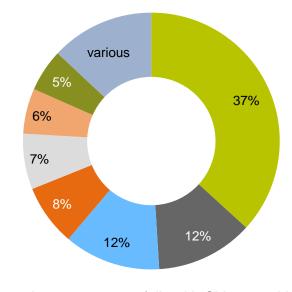
Acquisition of Jiangsu Huanyu Group Strategic rationale (I)

Autoneum knows and recognizes Jiangsu Huanyu Group as a highly reputed player in the Chinese market. The acquisition will enable Autoneum to strengthen its position in Asia with local Chinese OEMs and as the global market leader in acoustic and thermal management solutions for vehicles.





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Attractive customer portfolio with Chinese vehicle manufacturers accounting for more than 90%

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Acquisition of Jiangsu Huanyu Group Strategic rationale (II)

Market

- Acceleration of market access and customer intimacy with Chinese OEMs
- Autoneum's global presence will unlock further growth potential with Jiangsu Huanyu Group
- Supporting Autoneum's strategic growth initiatives in Asia and with Chinese OEMs as well as heavy-duty truck

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Technology

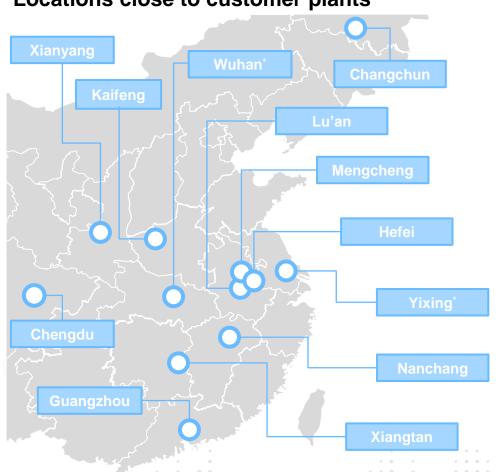
- Supporting cost competitiveness
- Cross-selling opportunities of products like headliner and other technologies
- Utilizing Autoneum technology leadership and vertical integration processes

Commercial

- Generating synergies in technologies and procurement
- Milestone in Autoneum's strategic initiative to increase share of BG Asia in Group revenue to 20%
- Jiangsu Huanyu Group accretive to Autoneum's profitability targets

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Acquisition of Jiangsu Huanyu Group Footprint and product portfolio



Locations close to customer plants

Comprehensive and high-quality parts



Wheelhouse Liner



Trunk Trims



Carpet

Underbody Shield

Headliner



Hoodliner

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Outer Dash





Two production facilities each in both Wuhan and Yixing

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Contacts and Event Calendar

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Important Dates 2025

Publication of Revenue Financial Year 2024 Media Conference Financial Year 2024 Annual General Meeting 2025

Autoneum listed on SIX Swiss Exchange

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